Public Document Pack

Officer Decision Making

Wednesday, 21 August 2013 at 3.30 pm
PLEASE NOTE TIME OF MEETING

Office of the Interim Director Environment and Economy

This meeting is not open to the public

Decision Maker

Interim Director Environment and Economy

Contacts

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AGENDA

Agendas and papers are available via the Council's website

1 APPROVAL TO SPEND £1.2M ON DISABLED FACILITIES GRANTS APPROVED IN 2013/14

Report of the Head of Regulatory Services seeking approval to spend £1.2M on mandatory Disabled Facilities Grants approved during the 2013/14 financial year, attached.

Tuesday, 13 August 2013

HEAD OF LEGAL, HR AND DEMOCRATIC SERVICES

| DECISION-MAKE | ER: | INTERIM DIRECTOR ENVIRONMENT AND ECONOMY | | | | | |
|---------------|-----------------|---|------|---------------|--|--|--|
| SUBJECT: | | APPROVAL TO SPEND £1.2M ON DISABLED FACILITIES GRANTS APPROVED IN 2013/14 | | | | | |
| DATE OF DECIS | ION: | 21 AUGUST 2013 | | | | | |
| REPORT OF: | | HEAD OF REGULATORY SERVI | CES | | | | |
| | CONTACT DETAILS | | | | | | |
| AUTHOR: | Name: | Paul Juan | Tel: | 023 8083 2530 | | | |
| | E-mail: | paul.juan@southampton.gov.uk | | | | | |
| Director | Name: | John Tunney Tel: 023 8083 4428 | | | | | |
| | E-mail: | john.tunney@southampton.gov.uk | | | | | |

| STATEMENT | OF | CONFI | DENTIAL | _ITY |
|-----------|----|-------|---------|------|
|-----------|----|-------|---------|------|

NOT APPLICABLE

BRIEF SUMMARY

Approval to spend £1.2M on mandatory Disabled Facilities Grants (DFGs) approved during the 2013/14 financial year is sought. The grants will be paid in 2013/14 and 2014/15. Each grant is means tested and awarded in accordance with the Housing Grants, Construction and Regeneration Act 1996. The purpose of the grant is to enable independent living by adapting homes that are owner occupied, rented privately or from a Registered Provider (housing association), to meet the long term needs of disabled occupiers. One hundred and fifty homes will be adapted at an average cost of £8,000.

RECOMMENDATION:

(i) Approve the decision to spend £1.2M on mandatory Disabled Facilities Grants approved during the 2013/14 financial year in accordance with the Housing General Fund Capital Programme.

REASONS FOR REPORT RECOMMENDATION

- 1. Approval to spend £1.2M on Disabled Facilities Grants approved during the 2013/14 financial year will help the Council meet its statutory duty to award these grants to adapt the homes of vulnerable disabled people.
- 2. Funding for these grants was approved by full Council in February 2013 and is contained within the Housing General Fund Capital Programme,

ALTERNATIVE OPTIONS CONSIDERED AND REJECTED

3. Not spending this resource on Disabled Facilities Grants would mean that the Council would not fulfil its statutory duty to award these mandatory grants and this would be inconsistent with the Council Plan and Housing Strategy.

Version Number: Final

DETAIL (Including consultation carried out)

- 4. This decision was considered and approved by the Housing Capital and Projects Board on 28 June 2013, in accordance with the Council's approach to the management of major capital projects and following consultation with the Cabinet Member for Housing and Sustainability and the Head of Finance and IT.
- 5. The Project Initiation Document approved by the Board is attached at Appendix 1 and shows that the funding will deliver 150 completed adaptations at an average cost of £8,000 per grant by 30 June 2014.

RESOURCE IMPLICATIONS

Capital/Revenue

- 6. Funding of £1.2M for Disabled Facilities Grants approved during the 2013/14 financial year is contained within the Housing General Fund Capital Programme approved by full Council in February 2013.
- 7. The DFGs approved in 2013/14 (£1.2M) will be funded as follows:
 - Government Grant £777,000 (in 2013/14)
 - Council resources (identified Right-to-Buy receipts) £423,000 (£123,000 in 2013/14 and £300,000 in 2014/15)

Property/Other

8. There are no property or other implications.

LEGAL IMPLICATIONS

Statutory power to undertake proposals in the report:

- 9. Disabled Facilities Grants are awarded in accordance with the Housing Grants, Construction and Regeneration Act 1996.
- 10. The Council's Officer Scheme of Delegation states:
 - "3.1.44 In relation to the Housing General Fund Capital Programme, Home Improvement Loans and the Disabled Facilities Grant Scheme Approval and following consultation with the relevant Cabinet Member and Head of Finance and IT, to approve capital expenditure under Financial Procedure Rules for 2008/09 and subsequent years in accordance with the sums included in the approved capital programme subject to the capital resources being available."

Other Legal Implications:

11. The Council would be at risk of legal challenge if it failed to award Disabled Facilities Grants, as it has a statutory duty to do so in accordance with the requirements set out in the Housing Grants, Construction and Regeneration Act 1996 and associated regulations.

POLICY FRAMEWORK IMPLICATIONS

12. The recommendation is consistent with the Council Plan 2013-16 and helps deliver the priority of improving health and keeping people safe and is in accordance with the Council's Housing Strategy 2011-15.

Version Number Final 2

KEY DECISION? Yes

| ALL |
|-----|
| |

SUPPORTING DOCUMENTATION

Appendices

| 1. | Project Initiation Document |
|----|-----------------------------|
|----|-----------------------------|

Documents In Members' Rooms

None

Equality Impact Assessment

| Do the implications/subject of the report require an Equality Impact | Yes /No |
|--|--------------------|
| Assessment (EIA) to be carried out. | |

Other Background Documents

Equality Impact Assessment and Other Background documents available for inspection at:

Title of Background Paper(s)

Relevant Paragraph of the Access to

Information Procedure Rules / Schedule

12A allowing document to be Exempt/Confidential (if applicable)

Not applicable

Version Number: Final



Agenda Item 1

Appendix 1



PROJECT INITIATION DOCUMENT (PID)

For Silver and Gold Category projects only

Project Number: 2014

Project Title: Disabled Facilities Grants Approved in 2013/14

Release (Draft/Final) Final

Version Number 3

Date 21 June 2013

Project Manager Paul Juan

Project Sponsor Mitch Sanders

Directorate Environment and

Economy

Division Regulatory Services

The appropriate approval must be obtained before for the PID is registered on SharePoint. Please refer to the Gateway Approval process for Gold & Silver projects.

Project Type Silver

Approved by John Tunney

1 Background

1.1 Outline Project Proposal

The purpose of this project is:

To enable independent living for disabled people, through the provision of mandatory Disabled Facilities Grants (DFGs) to fund adaptations in private homes.

The Council has a statutory duty under the Housing Grants, Construction and Regeneration Act 1996 to approve applications for Disabled Facilities Grants where eligibility criteria are met and the work is deemed to be:

- necessary and appropriate and
- · reasonable and practicable

1.2 Business Case

The Council has a mandatory duty to administer these grants. Failure to do so may result in legal action for breach of statutory duty or result in judicial review, which would be expensive to defend and highly damaging to the Council's reputation.

Delivery of this programme is consistent with the Council's corporate priority of achieving social sustainability by improving health and keeping people safe and helping individuals and communities to work together and help themselves.

2 Project Definition

2.1 What is 'in' scope

Capital funding for the Disabled Facilities Grants (DFG) programme, for grants approved during 2013/14 (and scheduled for completion during 2013/14 and 2014/15).

2.2 What is 'out' of scope

Capital funding for other environmental health housing programmes and costs associated with delivery of the DFG programme (technical salary costs and IT system costs etc.).

2.3 Project assumptions

Demand for DFGs will remain constant during 2013/14 and be broadly comparable with 2012/13.

2.4 Constraints

The Council has a statutory duty to approve a valid grant application within six months.

There is a corporate target of completing adaptations within a year of the initial enquiry being received.

Budget is limited to amount contained in the Housing General Fund Capital Programme.

DFGs are demand led – difficult to predict future demand with certainty.

2.5 Method of approach (if applicable)

Delivery of grants in partnership with:

- Council-based Occupational Therapists (People directorate)
- Local building contractors and surveyors
- Cost of work in individual cases will be determined using competitive tendering for each individual adaptation or an agreed schedule of rates, following an appropriate procurement exercise

2.6 Project Deliverables

Produce a list of the expected and required Deliverables/Products/Outcomes that the proposed project must create or acquire. Detail, if appropriate, the acceptance criteria. For example, must meet User Acceptance Testing if an IT product or BREEAM standard for build project.

The project deliverables will be used to create Work Packages.

Project Quality is measured at G5 by whether the project has achieved its objectives (see s 3.1 of the Business Case). Reference will also be made to project deliverables and the acceptance criteria below.

| Project Phase/Activity | Deliverable | Acceptance Criteria (if appropriate) | Due Date |
|-------------------------------|---|---|--------------|
| Disabled Facilities Grants | Delivery of 150 completed adaptations at an average cost of £8,000 per adaptation | Each individual adaptation subject to sign off by customer and Southampton City Council. Planning Permission and/or Building Regulations approval required in some cases. | 30 June 2014 |

3 Project Costs

3.1 Financial Profile of spend

| | Q1 | Q2 | Q3 | Q4 | Total (£) |
|-----------------------------|----------|----------|----------|----------|------------|
| Financial Year 1 2013/14 | £0 | £300,000 | £300,000 | £300,000 | £900,000 |
| Financial Year 2 2014/15 | £300,000 | £0 | £0 | £0 | £300,000 |
| Total | | | | | £1,200,000 |

Note: spend during Q1 of 2013/14 will be for grants approved during quarter 4 of 2012/13, rather than those approved during 2013/14. This is reflected in the February Capital Programme update, which includes two Disabled Facilities Grants projects as follows:

| Agresso | PM connect | Short description | 2011/12 | 2012/13 | 2013/14 | Total |
|---------|---------------|----------------------|---------|---------|---------|-------|
| | | | £'000 | £'000 | £'000 | £'000 |
| G4410 | 1699 | DFG 2011/12 | 1,203 | 179 | Nil | 1,382 |
| G4640 | 1887 | DFG 2012/13 | Nil | 767 | 382 | 1,149 |
| | | Total | 1,203 | 946 | 382 | 2,531 |

The grants approved in 2013/14 (£1,200,000) will be funded as follows:

- Government Grant £777,000 (in 2013/14)
- Council resources (identified Right-to-Buy receipts) £423,000 (£123,000 in 2013/14 and £300,000 in 2014/15)

3.2 Financial Assessment

Not applicable in this case. Grants to the value of £1,200,000 will be approved during 2013/14. If the average grant is less than forecast, then additional grants will be approved. If the average grant is more than forecast, then fewer grants will be approved, or additional resources will be sought.

4 Key Project Milestones

A full Project Plan should be attached as an Appendix.

| No. | Milestone | By When | By Whom |
|-----|--------------------------------------|-------------------|-----------------|
| 1 | 30 grants completed | 30 September 2013 | Project Manager |
| 2 | 40 grants completed (70 cumulative) | 31 December 2013 | Project Manager |
| 3 | 40 grants completed (110 cumulative) | 31 March 2014 | Project Manager |
| 4 | 40 grants completed (150 cumulative) | 30 June 2014 | Project Manager |

5 Project Controls and Reporting

Explain how the project will be controlled, attaching as an Appendix a project organisation chart. See PM Connect guidance on SharePoint on the default requirements for escalating projects.

| Reporting Procedure For example, monthly Highlight report to Project Sponsor and/or Project Board | Escalation Procedure (include any agreed tolerances) | Change Management Procedure Procedure to agree changes to the project schedule, cost and quality |
|---|--|--|
| Monthly highlight report to Environmental Health Housing Capital Board (programme board) | Housing Capital and Project Board | Environmental Health Housing Capital Board or Project Sponsor |

6 Communication Plan

Alternatively, attach the Communication Plan as an Appendix.

| Stakeholder | Purpose of Communication | Medium | Who | When | Support Material | Comments |
|---|---|--|--|-----------------------------|---------------------|----------|
| Customers | Elicit feedback on customer service | Questionnaire | Technical support or case officer | On completion of work | | |
| Building contractors | Improve quality Ensure capacity maintained | Effective working relationship | Principal Officer, EH Housing Team | Ongoing | | |
| Occupational therapists (People directorate) | Service improvement Performance management | Meeting (Housing Adaptations Steering Group) | Heads of Service and Service Managers | Bi-monthly | | |

7 Appendices:

7.1 Project Plan

This is an ongoing annual Capital programme. Milestones are listed above.

7.2 Risk Register

| Risk | Risk Owner | Probability | Impact on project (H/M/L) | Timing | Mitigation |
|--|---|--|---------------------------------|---------|--|
| Occupational therapists delay referrals | Head of Personalisation and Safeguarding | Low (service is adequately resourced to process the number of referrals required to deliver programme) | High | Ongoing | Liaison with Occupational Therapists; Corporate Housing Adaptations Steering Group |
| Insufficient local building contractors to deliver | Environmental Health Housing Team Leader | Low | High | Ongoing | Monitor contractor capacity (including those listed on Buy with Confidence); investigating alternative delivery mechanisms to ensure quality and value |
| Increased demand for DFGs | Project Manager | Medium | Medium | Ongoing | Monitor demand through liaison with Occupational Therapists; Corporate Housing Adaptations Steering Group |
| Structural changes in council or implementation of new service arrangements to deliver adaptations | Project Manager | High | Medium | 2013/14 | Thorough planning and effective change management |

7.3 Impact Assessments

An Integrated Impact Assessment is not required as this is a continuing programme (an assessment would be required if the programme was suspended, discontinued or varied significantly).

7.4 Project Organisation

DFG programme governance

Housing and Local Services Capital Board (Chaired by Director, Environment and Economy)

Environmental Health Housing Capital Board (Chaired by Mitch Sanders, Head of Regulatory Services) Silver project sponsor

Paul Juan
Regulatory Services Manager (Neighbourhoods)
Programme Manager

Janet Hawkins
Environmental Health Housing Team Leader
Day to day management of Council Officers delivering DFGs
Performance monitoring

Jason Clarke
Principal Officer
Professional and operational lead for DFGs